

European Sustainability Council Agenda

Date 27th June 2107

Council Meeting at a Glance:

Date:	27 th June 2017		
Event Time:	9:30am – 4.45pm		
Location:	Barcelona: Caixabank, CosmoCaixa Carrer d'Isaac Newton, 26 08022 Barcelona		
Contact:	Nehla Krir - AXA IM Real Assets nehla.krir@axa-im.com Tel: +33 (0)1 44 44 96 50	Max Kufer - AXA IM Real Assets KristoferMaximilian.Kufer@axa-im.com Tel: +33 (0)1 44 45 52 77	

Council Day Meeting

	Activity	Detail
9.30am	Arrive at CosmoCaixa	Caixabank, CosmoCaixa Carrer d'Isaac Newton, 26 08022 Barcelona
9.30am – 9.45am	Registration – Tea & Coffee Introductions	
9.45am – 10.00am	Welcome from Chair Nehla Krir, Global Sustainability Manager, AXA Investment Managers – Real Assets	
10.00am – 11.30am	<i>Energy efficiency and value of benchmarking performance (EEFIG work, De-Risking project, GRESB)</i> Moderator: <i>Ioannis Orfanos, Green Value Associates and Commercial Advisor Lead, Energy Transformation, BEIS (UK)</i> Speakers: <ul style="list-style-type: none"> Peter Sweatman, Chief Executive, Climate Strategy & Partners – Energy Efficiency Capital Advisors Speaker from CBRE property management Spain or JLL property management Spain 	Panel – each present for 15 mins before opening up debate
11.30am – 11.45am	— <i>Coffee break</i> —	
11.45am – 01.00pm	Beyond energy efficiency, how the real estate industry can create positive impact. Moderator: Nehla Krir Speakers: <ul style="list-style-type: none"> Matthew Ulterino, UNEP FI Property working group coordinator Lise Moret, Head of ESG quantitative solutions - AXA Investment Managers 	Panel – each present for 20 mins before opening up debate

01.00pm – 02.00pm	— Lunch —	On-site
02.00pm – 03.00pm	<p><i>Brainstorming session – key topics to address, key business priorities and two year agenda</i></p> <p>Moderator: Nehla Krir</p> <p>Energy efficiency, renewable energy, social impact, well-being, legislation, urban agriculture, local employment, community engagement etc...</p>	
03.00pm – 03.30pm	— Transfer —	
03.30pm – 04.30pm	— Site visit—	
	Construction Site – FIRA BARCELONA – 50 000m2 office building – BIM – LEED - WELL	
04.30pm – 04.45pm	Closing remarks	
6.00pm – 8.00pm	ULI Product Council Dinner	Gran Hotel La Florida Ctra. de Vallvidrera al Tibidabo 83-93, 08035 Barcelona

EUROPEAN COUNCILS: MEMBER PRINCIPLES

Thank you for joining a European Council.

We hope you will agree that the value of the Council experience is determined by the quality and participation of its members and to protect this status we have outlined ten principles of Council membership which we hope will help you and others get the best from your Council membership.

1. **OPEN, HONEST DIALOGUE:** Come to Council meetings ready to participate openly and honestly with specific, detailed information and experience from your current real estate practice.
2. **CONFIDENTIALITY:** Everything discussed within a Council is kept completely confidential by all Council members. This is the foundation that makes open and honest sharing of detailed information and experience possible. Violation of this principle will result in immediate expulsion from your Council.
3. **REAL DEALS, REAL NUMBERS:** The key to truly valuable interaction between the Council members is the sharing of real deals and real numbers, successes as well as lesson learned.
4. **RESPECT FOR OTHERS:** Help make discussions productive and high value by respecting the views and opinions of your fellow council members, even if you don't necessarily share them.
5. **NO SELF PROMOTION:** Councils members are all highly successful real estate professionals. Self-promotion and pitching do not add value for your fellow council members. Keep your presentations and discussions aimed at delivering real take home value for your peers, not your business.
6. **NO CELL PHONES OR BLACKBERRIES:** It should go without saying that you cannot be fully engaged in your council while checking your email. Councils will have breaks designed to allow members to check in and stay connected.
7. **ATTEND EVERY MEETING AND ATTEND ALL DAY:** Of course we recognise there will be exceptions to this but as a Council member you have been chosen for the value your unique background and experience brings to the Council. Missing a Council meeting therefore reduces the value for every member of your Council.
8. **RECRUIT THE BRIGHTEST AND THE BEST:** You will often come into contact with new leaders in the industry who have exciting new products, ideas and best practice that would add value to your Council. Please refer these new leaders as guests to your Council, sponsor them for Council membership and work with your Council leadership to help them become future members of your Council.
9. **PARTICIPATE IN ULI AND ULI LEADERSHIP:** Council members are expected to be active participants in ULI's mission of providing leadership in the responsible use of land and in creating and sustaining thriving communities worldwide. Your involvement in ULI provides excellent opportunities to network and to learn both within and beyond the boundaries of your industry segment.
10. **CONTRIBUTE TO ULI AT A NATIONAL COUNCIL LEVEL:** Your experience at a pan-European level will be of interest at a domestic level. Please contact your National Council Chair to see how your input could best be utilised to help real estate professionals in your local market.